

### **Next Steps** Guide for Schools

According to the National Child Traumatic Stress Network (2008), one out of four students has been exposed to a traumatic event that can impact learning or behavior. Research is clear about the potential of trauma exposure to impact all areas of development, including the social, emotional, health and academic outcomes that students need to be successful. Students with a higher number of traumatic events are more likely to score lower on a standardized tests, have language difficulties, be suspended or expelled, have poorer health, fail a grade, and have diagnosable mental health disorders. As a result, schools across the country have begun to explore how to improve their culture and climate by changing policies, procedures and relationships in ways that are "trauma informed." In a trauma-informed school, the adults in the school community are prepared to recognize and respond to those who have been impacted by traumatic stress,

# Components of Trauma-Informed Care



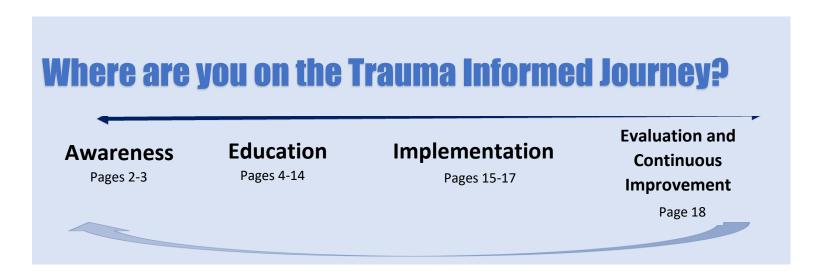
Substance Abuse for Mental Health Services Administration, 201

including administrators, teachers, staff, parents, and law enforcement. Students are also taught about social-emotional health and wellbeing, including self-regulation and stress management strategies. The goal is to not only provide tools to cope with extreme situations, but to create an underlying culture of respect and support within the school community. Trauma informed approaches are not "programs" or "curricula." Rather, it is a "meta-framework" based on specific philosophical principles that requires a layered approach to creating an environment with clear expectations for everyone, open communication, and sensitivity to the feelings and emotions of others. Within the MTSS-SEBH (Multi-Tiered System of Support for Social Emotional Behavioral Health) framework, trauma-informed principles and practices are embedded within all three tiers, ensuring proactive and preventative strategies at Tier One, additional supports at Tier Two, and individualized and intensive approaches at Tier 3.

We need you! No matter what size your school, what your student demographics, or what grade levels you serve, you are a key part of ensuring schools are are places of healing for students where they can grow and develop in ways that lead to caring, contributing, confident Quad Citizens. Use this guide to determine where your school is on your trauma-informed journey and plan to take the next, aligned step. Send an email to the contact person in the right column to discuss your training needs, including content, length of time, location, opportunities for continuing education, and any applicable costs.

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## Awareness

#### If you... (check any that apply):

- ✓ Have not yet had a staff training for teachers, staff and/or volunteers to introduce the concept of Adverse Childhood Experiences (ACEs), Trauma, or Resiliency...
- ✓ Have discussed the concepts of Adverse Childhood Experiences (ACEs), Trauma or Resiliency, but not everyone participated...
- ✓ Have many new teachers, staff members or volunteers who have not yet been introduced to Adverse Childhood Experiences (ACEs),
  Trauma or Resiliency...
- ✓ Have had a presentation on Adverse Childhood Experiences (ACEs), Trauma or Resiliency, but it has been a long time ago...



### Your next step would be...

• Introduce or re-introduce your agency's staff and/or volunteers by scheduling one of the 1<sup>st</sup> level workshops

Training	Description	Audience	Length	Trainer
Introduction to	This presentation introduces school staff and/or	This	1-2 hours	Jennifer Best, MS Ed., CFLE,
Adverse Childhood	volunteers to the most important public health study	presentation		CFCS-HDFS, BCC
Experiences and	ever conducted – the Adverse Childhood	can be		Iowa State University
Trauma	Experiences Study. Almost 2/3 of American citizens	customized to		Extension and Outreach,
	have been exposed to at least one Adverse	meet the		Scott County
	Childhood Experience. Find out how this impacts	needs of the		jbest@iastate.edu
	development, education, work and health – well into	audience.		
	adulthood. The research around ACEs will change			Anne McNelis, LCSW
	the way you think about the challenges your			Transitions Mental Health
	students face and schools' role in addressing those			Services
	challenges.			amcnelis@transmhs.org
				Brooke Hendrickx
				EveryChild
				brookeh@foreverychild.org



## Education

### If you... (check any that apply):

- ✓ Have recently had group training for school staff or volunteers...
- ✓ Have school staff members and/or volunteers who already are familiar with the basic concepts of Adverse Childhood Experiences (ACEs), Trauma and Resiliency...
- ✓ Have school staff members, service areas or program areas who are ready to learn some practical strategies to promote trauma-informed relationships and practices...

### Your next step would be...

• Schedule a 2<sup>nd</sup> Level training that provides more in-depth information about Adverse Childhood Experiences (ACEs), trauma, resiliency, and the research and best practices in trauma informed care

Training	Description	Audience	Length	Trainer
Introduction to	The ACES (Adverse Childhood Experiences	School	2 hours	Jennifer Best, MS Ed., CFLE, CFCS-
ACEs (In Depth)	Study) confirms scientific evidence that	staff/volunteers		HDFS, BCC
	adversity during development increases the	or youth serving		
	risk of physical, mental and behavioral	agency staff		
	problems later in life. The ACE Study and			
	other research using the Study's framework			
	have taught us that ACEs are the leading			
	cause of health and social problems in our			
	nation - the most powerful determinant of			
	the public's health. Toxic stress during			



Training	Description	Audience	Length	Trainer
	childhood can impact brain development and brain interaction with body systems and can result in negative behaviors. School staff see these trauma-reactive behaviors and coping styles every day in the classroom, on the playground, and in the cafeteria, and are challenged to manage the impact they can have on the climate of a school, as well as academic outcomes. Find out how ACEs are impacting your students, understand foundational aspects of trauma, and gain insight into confusing student behavior.			
Connections Matter	We all face tough times. Ongoing stress from tough times can lead to poor health and other challenges as the brain adapts to survive. Yet, research is now showing us what we can do to change these outcomes. Connections Matter highlights the importance of building caring connections with the children, families and adults in our lives to developing healthy brains, supportive relationships and thriving communities.	Parents and Caregivers, Volunteers, Early Childhood audiences, Direct service/ Paraprofessional staff	1-4 hours	Brooke Hendrickx EveryChild brookeh@foreverychild.org



Training	Description	Audience	Length	Trainer
Understanding Attachment	Many researchers believe that early attachment lays the foundation for all a child's later relationships. When attachment is disrupted, children often experience a cascade of social-emotional challenges that negatively impact the ability to form and maintain relationships with family, peers, and teachers. This workshop will discuss the development of normative and nonnormative attachment, as well the research that supports our understanding of this development. The types of attachment will be highlighted, along with the consequences of attachment trauma across the lifespan, as well as evidence-based interventions for attachment difficulties.	School staff/volunteers or youth serving agency staff	2-3 hours	Jennifer Best, MS Ed., CFLE, CFCS-HDFS, BCC Iowa State University Extension and Outreach, Scott County jbest@iastate.edu
Fight, Flight and Freeze Responses and Interventions for Schools and Youth Programs	Children and youth who have been exposed to trauma often have hyper-sensitive responses to stimuli in environment. In addition, trauma interrupts typical nervous system functioning in ways that may look like "bad behavior," but are actually natural responses to fear and stress. This session will focus on the elements necessary to teach children's brains to regulate in the midst of stressors and form new patterns of behavior, even in the midst of hypersensitivity.	School staff/volunteers or youth serving agency staff	6 hours (can be presented in 2-hour blocks)	Jennifer Best, MS Ed., CFLE, CFCS-HDFS, BCC Iowa State University Extension and Outreach, Scott County jbest@iastate.edu



Training	Description	Audience	Length	Trainer
Everything is Connected	Human behavior is complex, and in today's world of instant access and information overload uncertainly is everywhere. The explosion of science in the last 20 years has given us unique opportunities to examine human interaction from a variety of scientific fields. Development, environment, and culture are all individually perceived. What is going on in brain development, genetic expression, health consequences are products of that perception. This introduction is designed to examine some of these discoveries and apply the information to our lives and our work.	School staff or youth services staff	6 hours	Frank Grijalva, MSPH, MSCC Trainer for Eastern Iowa MH/DS Region Contact Christine Gradert, MSW, LISW, LCSW Christine.Gradert@unitypoint.org
Toxic Stress Seminar	The science of the last 20 years has given us deep insight regarding the impact of stressors on thinking, conditioning of behavior, and the central nervous system. How do stress reactions work? What are the neurochemicals involved, and how do we control them? What can we do to increase sleep presence and connection? All of these questions will be sequentially explored, and stress management tools will be individually built to combat today's increasing toxic stress events.	School staff or youth services staff	4 hours	Frank Grijalva, MSPH, MSCC Trainer for Eastern Iowa MH/DS Region  Contact Christine Gradert, MSW, LISW, LCSW Christine.Gradert@unitypoint.org



Training	Description	Audience	Length	Trainer
Resilience for	Those working in "helping professions" have	School staff or	1.5-3 hours	Anne McNelis, LCSW
School Staff	great vulnerability for experiencing burnout,	youth serving		Transitions Mental Health
	compassion fatigue, and vicarious trauma in	organization staff		Services
	their professional life span. Attendees to			amcnelis@transmhs.org
	this training will explore and expand their			
	awareness of how their work transforms and			
	impacts them psychologically/emotionally			
	and spiritually. Attendees will learn to			
	distinguish between the concepts of burn			
	out, compassion fatigue and vicarious			
	trauma and identify the signs/symptoms.			
	Participants will engage in discussions and			
	activities around building strategies			
	individually to improve self-care and			
	rebound from professional adversity.			
	Participants will learn about the importance			
	of system's committing to prioritizing and			
	infusing professional self-care and resiliency			
	strategies within their culture as an			
	important part of professional development			
	and career longevity.			



Training	Description	Audience	Length	Trainer
Resilience for	Resilience is defined as the process of	School staff or	2-4 hours	Jennifer Best, MS Ed., CFLE, CFCS-
Children and	adapting well in the face of adversity,	youth services		HDFS, BCC
Youth	trauma, tragedy, threats or significant	staff		Iowa State University Extension
	sources of stress. When children are			and Outreach, Scott County
(There is are two	resilient they are better able to make sense			jbest@iastate.edu
versions of this	of difficult situations, build healthier			
workshop. One	relationships, regulate emotions more			
focuses on	effectively, and experience control over their			
children ages 5-	lives. Even in the face of Adverse Childhood			
12 and the other	Experiences, individuals can learn the skills			
on youth ages	to become more resilient. Adults in a child's			
13-18.)	life can develop environments that correlate			
	to resilience, and engage children in			
	experiences and activities that build			
	resilience. This workshop will focus on what			
	research tells us about how resilience			
	develops, the role of protective factors in			
	resilient individuals, and strategic ways to			
	support children as they learn to become			
	more resilient.			



Training	Description	Audience	Length	Trainer
Sensory Integration Strategies for Trauma Informed Practice	Children are sensory beings. They process and understand their world through sensory and physical experiences before they can process information socially, emotionally or cognitively. As a result, many children who have been exposed to trauma have altered sensory systems that lead to challenges with noise, light, smell, touch, taste, movement and subsequent self-regulation. These challenges are often viewed as "behavior problems." However, sensory experiences also hold opportunities for children's brains to more accurately process information from the environment, as well as to learn self-regulation strategies. This session will focus on the relationship between trauma and the senses, ways to support trauma integration through intentional environments, and ways to use sensory strategies to support self-	Early childhood professionals, school staff, or youth services staff	1-4 hours	Jennifer Best, MS Ed., CFLE, CFCS-HDFS, BCC lowa State University Extension and Outreach, Scott County jbest@iastate.edu  Brooke Hendrickx EveryChild brookeh@foreverychild.org
Retraumatization	regulation.  In this training, participants will learn about the concept of "retraumatization" and how prevalent it is in Systems of Care, what it looks like and how it impacts both the client and the staff. Attendees will learn to identify examples of retraumatization within their own setting and policies, procedures and approaches that can be taken to reduce/eliminate the potential for retraumatization. Case example activity designed for your setting is incorporated into this training.	Community- based health or social service providers; school staff or youth services staff	1-3 hours	Anne McNelis, LCSW Transitions Mental Health Services amcnelis@transmhs.org  Brooke Hendrickx EveryChild brookeh@foreverychild.org



Training	Description	Audience	Length	Trainer
Vicarious Trauma	We know that if we do not take care of ourselves, we cannot effectively take care of others. This presentation will help participants develop an awareness of how their work transforms them, and the impact work has on their life, as well as be able to identify and understand the signs, and develop personalized strategies to reduce the risk of burnout, compassion fatigue, and vicarious trauma.	School staff or youth services staff	1-2 hours	Brooke Hendrickx EveryChild brookeh@foreverychild.org
Trauma Informed Care Microcredential Digital Badge	The Trauma Informed Care Microcredential will expand your current understanding of trauma informed care through a sequential, comprehensive series of modules that will transform the way you think about patients, clients or students and the way organizations function. In addition, the Trauma Informed Care Microcredential will give real world practice in assessing, developing, implementing and evaluating the application of trauma informed care to patients, clients, students and organization.	School staff or youth services staff	2-3 hours per week for 16 weeks, August – December; 2-3 hours per week for 16 weeks, January - May	Anne McNelis, LCSW St. Ambrose University, School of Social Work McNelisAnneM@sau.edu  Jennifer Best, MS Ed., CFLE, CFCS- HDFS, BCC St. Ambrose University, Department of Psychology BestJenniferA@sau.edu



# Implementation

#### If you... (check any that apply)

- ✓ Have a staff member or two at any level from direct care to administration who has a passion for trauma informed practices and policies and wants intensive, comprehensive training, including learning to assess, develop, implement and evaluate TIC within their scope of work...
- ✓ Have a service area or program that is ready for coaching to make changes in practices to better align with TIC...
- ✓ Have a challenging client that you are unsure of how to support in a trauma-informed way without using coercion or punishment...

#### Your next step would be...

- Encourage staff to engage in a comprehensive education and training package such as St. Ambrose University's Trauma Informed Microcredential program, and learn to become a TIC Champion within your organization
- If you serve individuals in Scott County, work with the Trauma Informed Care Systems Change Agent for coaching on how to assess, implement and evaluate TIC changes within your school
- Access case study consultation for assistance in supporting students with challenges

Training	Description	Audience	Length	Trainer
Organizational	Knowing about Trauma Informed	Any	Customized for	Lindsey Schneider, LISW
Coaching for	Care is good, but it isn't enough to		each	Trauma Informed Care Systems
Trauma Informed	make our organizations, programs		organizations'	Coordinator and Change Agent
Care	and services trauma-informed.		needs	Ischnei@iastate.edu
	Research in organizational			
(Choose this if you	psychology shows that the			
are interested in	presence of change agents to			
organizational,	stimulate change within			
policy, or process	organizations is an integral			
changes.)	dimension of organization success.			
	Organizations that serve			
	individuals in Scott County can			



Training	Description	Audience	Length	Trainer
	receive free coaching by a change			
	agent toward practical			
	implementation of trauma			
	informed care principles and			
	practices within their policies,			
	programs and services, and work			
	toward cross-sector community-			
	level change.			
Case Study	American society is predisposed to	Any	Customized for	Frank Grijalva, MSPH, MSCC
Consultation	use coercion and punishment to		each	Trainer for Eastern Iowa MH/DS Region
	extract compliance rather than		organizations'	
(Choose this if you	relationships to cultivate internal		needs	Contact Christine Gradert, MSW, LISW,
are interested	motivation. Service teams in Iowa			LCSW
how to work	can receive specific consultation to			Christine.Gradert@unitypoint.org
differently with	help with sequence engagement in			
individual clients.)	programs and services that			
	teaches staff to build long lasting			
	change in clients.			



Training	Description	Audience	Length	Trainer
Trauma Informed	The Trauma Informed Care	Community-	2-3 hours per	Anne McNelis, LCSW
Care	Microcredential will expand your	based	week for 16	St. Ambrose University, School of Social
Microcredential	current understanding of trauma	health or	weeks, August –	Work
Digital Badge	informed care through a	social	December; 2-3	McNelisAnneM@sau.edu
	sequential, comprehensive series	service	hours per week	
	of modules that will transform the	providers;	for 16 weeks,	Jennifer Best, MS Ed., CFLE, CFCS-HDFS,
	way you think about patients,	school staff	January - May	BCC
	clients or students and the way	or youth		St. Ambrose University, Department of
	organizations function. In	services		Psychology
	addition, the Trauma Informed	staff		BestJenniferA@sau.edu
	Care Microcredential will give real			
	world practice in assessing,			
	developing, implementing and			
	evaluating the application of			
	trauma informed care to patients,			
	clients, students and organization.			



## **Evaluation and Continuous Improvement**

### If you... (check any that apply)

- ✓ Aren't sure how trauma informed your school, program or service area is
- ✓ Aren't sure about the readiness of your staff to undertake changes to policies and practices that are more trauma informed
- ✓ Have already made some steps toward being trauma informed, but aren't sure of their effectiveness.

#### Your next step would be...

• If you serve individuals in Scott County, work with the Trauma Informed Care Systems Coordinator and Change Agent for coaching on how to assess and evaluate TIC changes within your organization

Training	Description	Length	Trainer
Organizational	There are a number of evidence-based tools	Customized for	Lindsey Schneider, LISW
Coaching for Trauma	available to evaluate the trauma-informed	each organizations'	Trauma Informed Care
Informed Care	practices, policies and procedures of an	needs	Systems Coordinator and
	organization, program, or service area. Conducting		Change Agent
(Choose this if you are	an evaluation of current practices, ensures teams		Ischnei@iastate.edu
interested in	can effectively and efficiently take steps to facilitate		
evaluating your	the trauma informed journey.		
current policies or	Organizations that serve individuals in Scott County		
practices to determine	can receive free coaching by a Change Agent to		
their alignment with	help them evaluate and plan trauma informed		
Trauma Informed	work.		
Care.)			



# Related Training Opportunities

Trauma is related to many other issues that challenge individuals, families and service delivery systems. What additional training does your organization need?

Training	Description	Audience	Length	Trainer
Managing	Understanding the neurobiology of	Parents and	1-2 hours	Brooke Hendrickx
Stress for	stress and how it impacts the way we	Caregivers, Early		EveryChild
Families and	parent, teach and provide services can	Child		brookeh@foreverychild.org
Providers	benefit those we serve and ourselves.	Professionals,		
	Attendees will leave with a tool-kit of	Human Service		
	skills to manage stress effectively to keep	Direct Care Staff		
	themselves healthy and keep children			
	safe in their care.			
Minimal Facts	Children disclose abuse and neglect to	Anyone who is a	1 hour	Brooke Hendrickx
Interviewing	various adults. This training provides	mandated		EveryChild
	information on how to ask children for	reporter		brookeh@foreverychild.org
	more information (who, what, when)			
	about their disclosure, without			
	overstepping into an investigator role or			
	overwhelming the child. This training			
	highlights some statistics on child abuse			
	and neglect, the importance of gathering			
	minimal facts, how to ask those			
	important questions, things to avoid			
	during a child's disclosure, and how to			
	report the abuse and neglect.			



Protecting	This program was developed in Oregon	Parents and	1.5-2 hours	Brooke Hendrickx
Your	by Cory Jewell Jensen after many years	Caregivers and		EveryChild
Children:	of interviews with predators in jail and	Human Service		brookeh@foreverychild.org
Advice from	after extensive research about the issue	Direct Care Staff		
Child	of sex abuse. This training includes video			
Molesters	interviews with child molesters and			
	provides specific tips about ways			
	community members can keep all			
	children safe.			
Stewards of	Child abuse prevention starts with	Parents and	2 hours	Brooke Hendrickx
Children	adults. It is our job to keep children safe.	Caregivers and		EveryChild
	The only way to do this is to ensure that	Human Service		brookeh@foreverychild.org
	adults are knowledgeable and aware of	Direct Care Staff		
	how to keep children safe. National and			
	local data indicates that up to 20% of			
	children will experience sexual abuse			
	before the age of 18. However, we know			
	that child abuse is 100% preventable,			
	and preventative efforts have already			
	caused the national rate of child sex			
	abuse to decrease over the last decade.			
	Stewards of Children is a research-based			
	workshop designed to teach all adults			
	specific ways to protect children from			
	sexual abuse. It includes survivors'			
	stories, expert guidance, and group			
	discussion to teach five practical,			
	applicable steps for protecting children.			



Mental Health First Aid	Mental Health First Aid teaches you how to identify, understand and respond to signs of mental illness and substance use disorders. This training gives you the skills you need to reach out and provide initial support to someone who may be developing a mental health or substance use problem and help connect them to the appropriate care.	Human Service staff (non- clinical)	8 hours	Terry Hanson Scott County Kids terry.hanson@scottcountyiowa.gov
Strength- Based Practice	This training will help professionals and community members identify and understand the difference between a traditional problem solving approach in therapeutic settings and a strengths-based one. Develop skills in using strengths-based vs. deficit-focused language and learn how to empower families through a strengths-based approach.	Human Service direct staff (professionals and office staff)	1-2 hours	Brooke Hendrickx EveryChild brookeh@foreverychild.org
Youth Mental Health First Aid	Youth Mental Health First Aid is an early intervention public education program. It teaches adults how to recognize the signs and symptoms that suggest a potential mental health challenge, how to listen nonjudgmentally and give reassurance to a youth who may be experiencing a mental health challenge, and how to refer a person to appropriate professional support and services.	Youth Service providers or teachers (for non-clinical staff)	8 hours	Terry Hanson Scott County Kids terry.hanson@scottcountyiowa.gov  Brooke Hendrickx EveryChild brookeh@foreverychild.org



Race and	Race and Racism are ever present in our	Health/human	1-4 hours	Anne McNelis, LCSW
Trauma	conversations in recent years. However,	service staff or	(4 individual	Transitions Mental Health Services
Traditia	race and racism are not simply topics,	educational staff;	hours or 1, 4-	amcnelis@transmhs.org
	but trauma that is STILL hurting our	can be adapted	hour session)	differences de dransmissorg
	fellow humans. The impact of systemic,	to fit the	nour session,	
	historical, and individual racism affects	audience		
	millions of people and has gone largely			
	ignored at all levels of power and			
	privilege. As members of helping			
	professions, it is our job and			
	responsibility to have up to date			
	information regarding the need for			
	person-centered, inclusive care. This			
	process may be uncomfortable;			
	however, it is impossible to give quality			
	care when we ignore the people and			
	systems working to weigh down people			
	of color in our world. Racial injustice is			
	trauma. Until it is seen, acknowledged,			
	processed, and rectified, we will			
	continue to invalidate the trauma of			
	millions of people, families, and cultures.			
QPR	QPR stands for Question. Persuade.	Open to anyone	1 hour	Cecilia Bailey
Gatekeeper	Refer – A gatekeeper is a person who is			Quad Cities Open Network
Training	able to spot a crisis and the indicators			cbailey@qcopennetwork.org
	that someone may be considering			
	suicide, according to the Surgeon			
	General's National Strategy for Suicide			
	Prevention (2001.) Individuals trained in			
	QPR learn how to recognize the warning			
	signs of suicide crisis and how to ask the			
	appropriate questions, convince, and			
	refer someone to seek help.			